



COMMAND, CONTROL,
COMMUNICATIONS, AND
INTELLIGENCE

OFFICE OF THE ASSISTANT SECRETARY OF DEFENSE
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MEMORANDUM FOR SECRETARIES OF THE MILITARY DEPARTMENTS
CHAIRMAN OF THE JOINT CHIEFS OF STAFF
UNDER SECRETARIES OF DEFENSE
ASSISTANT SECRETARIES OF DEFENSE
DIRECTORS OF THE DEFENSE AGENCIES
DIRECTOR OF THE JOINT STAFF


SUBJECT: Information Superiority Investment Strategy (ISIS)

The accelerating revolution in military affairs (RMA) and the emerging national security environment challenge us to optimize our Information Superiority (IS) capabilities and investments. Recent legislation charges me to insure interoperability, provide for the elimination of duplicate national security systems and review budget requests. Carrying this out in the context of the RMA requires a coherent and balanced investment strategy, which optimizes the mix of our IS capabilities, in recognition of the evolving threat, emerging technologies, military priorities and budget realities.

In partnership with the Joint Staff, I am establishing the Information Superiority Investment Strategy (ISIS) as a mechanism for the necessary analysis, and as the focusing activity for investment recommendations. The participation of the entire Information Superiority community is critically important in this ambitious effort.

ISIS will integrate across existing analyses of Information Superiority; perform gapfiller analysis where necessary; and develop a clear and accurate portrayal of our IS capabilities. It will recommend a balance of specific IS programs and capabilities to support warfighting missions, and it will be continuously updated as analysis dictates. The ISIS output will be defined in terms of information support to warfighting missions and will be actionable both in the Joint Requirements process and in PPBS. ISIS will provide continuous and ongoing support to budget recommendations, while supporting quadrennial defense reviews and other larger analytical efforts.

I am looking forward to your support and participation to make this important activity a success. Points of contact for ISIS are Bruce Brody (OASD(C3I)), 703-607-0685, and Colonel Dan Ryan (JCS/J6), 703-607-0662.


Arthur L. Money
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cc:
Deputy Secretary of Defense

